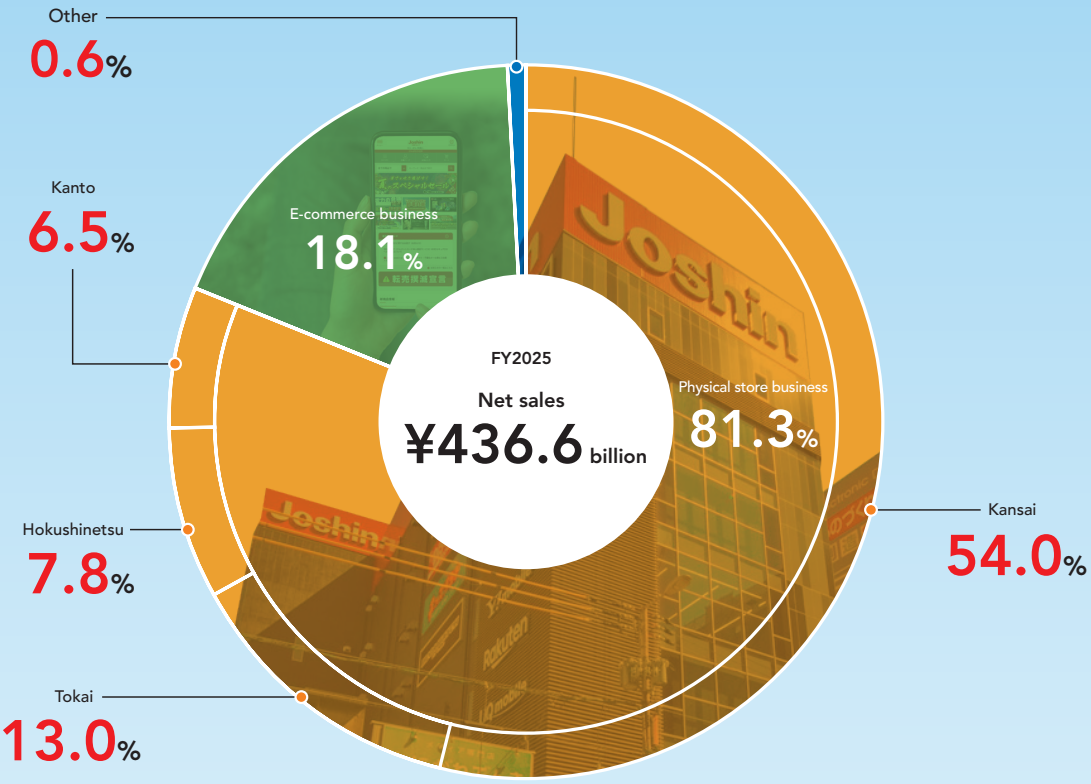
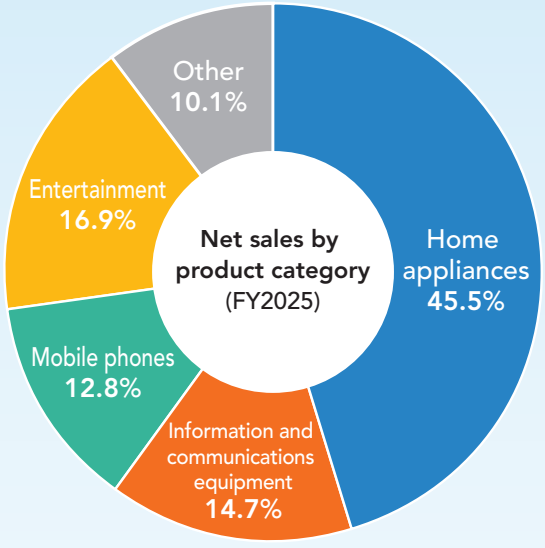
# At a Glance (As of March 2026)

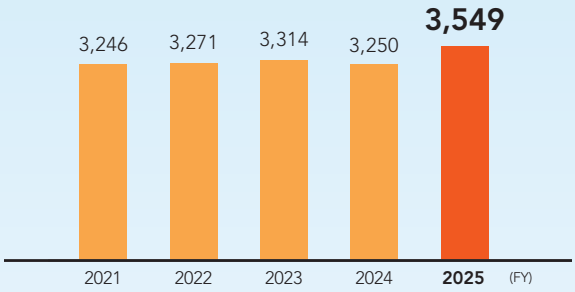
## Composition of Net Sales by Business Segment



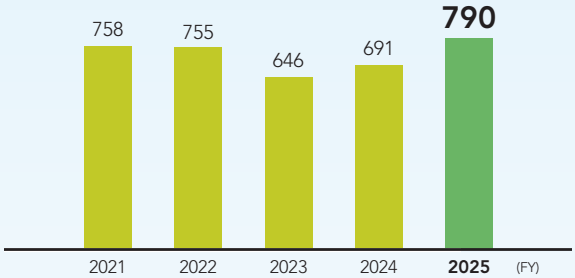

## Composition of Net Sales by Product Category




## Net Sales of Physical Store Business




## Net Sales of E-commerce Business



Total number of Joshin Card memberships

Approx.

**26.81** million people

Number of active members each year[1]

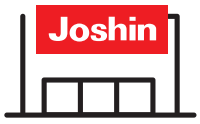
Approx.

**4.72** million people

Member purchase amount[2]

Approx.

**¥75,000**




Number of Joshin-operated stores

**210** stores

Number of items handled in the e-commerce business

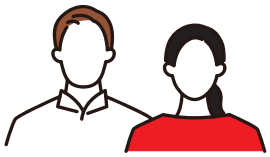
Approx.

**800,000** items

Percentage of e-commerce business sales from Joshin's own website

Approx.

**44**%

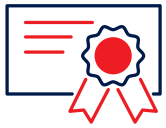


Number of employees[3]

**8,459**

Percentage of female managers
(section manager or higher)

**4.7**%



Percentage of employees certified as Home Appliance Advisors
(permanent employees)

**86.5**%

1. Members purchasing a product or service from us at least once a year
2. Average annual purchase amount per active member
3. Including temporary staff